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MEMORANDUM FOR: Director of Logistics

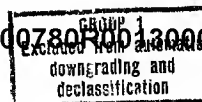
SUBJECT : Proposed Logistics Planners' Handbook

1. I have reviewed the proposed Logistics Planners' Handbook with some care and I believe that you are to be highly complimented for the effort which has gone into its production. It seems to be a very comprehensive document and I have the impression that you have covered all aspects of the subject extremely well. However, I wonder whether it isn't intended for a more limited audience than the normal Agency handbook.

2. There seems to be very little in the proposed Planners' Handbook which is really regulatory in nature. Its tone seems to be slanted more toward the kind of information we would find in a reference document or research tool than we would normally expect to have in a regulatory issuance. While the stated purpose of the handbook is to serve the Logistics Planner, I have the impression that it would be equally useful, and perhaps should be equally addressed to, the Project Case Officer who is attempting to plan a total operation without, however, attempting to require compliance. On the other hand, it does not impress me as a document which could very readily be used to require compliance because its coverage is so broad that all of its content will be applicable to only a very few of the largest operations the Agency sponsors. For these reasons, I wonder if the proposed handbook wouldn't be more suitable for publication as a Project Officers' Guide for Logistical Planning with a more limited and controlled distribution than as a handbook in the Agency's Regulatory System with a very broad and general distribution.

3. Would you reconsider your proposal to have this published in the Agency Regulatory System in the light of these comments to see if there isn't a more appropriate method of accomplishing the purposes you have in mind.

Alan M. Warfield
Assistant Deputy Director
for Support

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